

# **WWF-World Wide Fund For Nature (Singapore) Limited**

Company Registration No:  
200602275E

Annual Financial Statements  
30 June 2025



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WWF-World Wide Fund For Nature (Singapore) Limited

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## WWF-World Wide Fund For Nature (Singapore) Limited

### Directors' statement

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The directors present their statement to the members together with the audited financial statements of WWF-World Wide Fund For Nature (Singapore) Limited (the "Company") for the financial year ended 30 June 2025.

### Opinion of the directors

In the opinion of the directors,

- (a) the accompanying financial statements of the Company together with the notes thereto are drawn up so as to give a true and fair view of the financial position of the Company as at 30 June 2025, and the financial performance, changes in funds and cash flows of the Company for the financial year then ended in accordance with the provisions of the Singapore Companies Act 1967 (the Act), the Singapore Charities Act, Chapter 37 and other relevant regulations (the Charities Act and Regulations), and Financial Reporting Standards in Singapore (FRSs);
- (b) the use of donation monies under the WWFS Conservation Fund (the Fund) was in accordance with the objectives of the Fund as required under Regulation 11 (use of donations) of the Charities (Institutions of a Public Character) Regulations;
- (c) the Fund has complied with the requirements of Regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations and the requirements of Regulation 7 of the Charities (Fund-Raising Appeals for Local and Foreign Charitable Purposes) Regulations 2012;
- (d) at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts when they fall due; and
- (e) the accounting and other records required to be kept by the Company have been properly kept in accordance with the Act and the Charities Act and Regulations.

The Company was incorporated on 20 February 2006, and is limited by guarantee. In the event of winding up, the members of the Company guarantee to contribute a sum not exceeding \$1 each to the assets of the Company.

### Directors

The directors of the Company in office at the date of this statement are:

Hsieh Fu Hua	
Abhijit Ghosh	
Kan Shook Wah	
Kirtida Mrs Kirtida Mekani	
Nagpal Jitendra	
Seow Han Yong, Justin	
Chng Lay Chew	
Suhaimi Bin Zainul Abidin	(appointed 5 December 2024)
Ahmed Jamil Mazhari	(appointed 5 December 2024)
Teo Mui Ling Rachel	(appointed 5 December 2024)
Koh Annie	(appointed 1 May 2025)

## **WWF-World Wide Fund For Nature (Singapore) Limited**

### **Directors' statement**

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#### **Directors' interests in shares and debentures**

As the Company is a company limited by guarantee and has no share capital and debentures, the statutory information required to be disclosed by the directors under paragraph 9, Twelfth Schedule of the Singapore Companies Act 1967 does not apply.

#### **Auditor**

Ernst & Young LLP have expressed their willingness to accept re-appointment as auditor.

On behalf of the board of directors:



Hsieh Fu Hua  
Director



Chng Lay Chew  
Director

Singapore  
24 November 2025

## **WWF-World Wide Fund For Nature (Singapore) Limited**

### **Independent auditor's report For the financial year ended 30 June 2025**

### **Independent auditor's report to the members of WWF-World Wide Fund For Nature (Singapore) Limited**

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#### **Report on the audit of the financial statements**

##### **Opinion**

We have audited the financial statements of WWF-World Wide Fund For Nature (Singapore) Limited (the "Company"), which comprise the statement of financial position as at 30 June 2025, and the statement of profit or loss and other comprehensive income, statement of changes in funds and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act 1967 (the Act), the Charities Act, Chapter 37 and other relevant regulations (the Charities Act and Regulations) and Financial Reporting Standards in Singapore (FRSs) so as to give a true and fair view of the financial position of the Company as at 30 June 2025 and of the financial performance, changes in funds and cash flows of the Company for the year ended on that date.

##### **Basis for opinion**

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Accounting and Corporate Regulatory Authority (ACRA) Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### **Other information**

Management is responsible for other information. The other information comprises the Directors' statement set out on pages 1 to 2 and other information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## **WWF-World Wide Fund For Nature (Singapore) Limited**

### **Independent auditor's report For the financial year ended 30 June 2025**

#### **Independent auditor's report to the members of WWF-World Wide Fund For Nature (Singapore) Limited**

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#### **Responsibilities of management and those charged with governance for the financial statements**

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act, the Charities Act and Regulations and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance comprise the directors. Their responsibilities include overseeing the Company's financial reporting process.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

**WWF-World Wide Fund For Nature (Singapore) Limited**

**Independent auditor's report  
For the financial year ended 30 June 2025**

**Independent auditor's report to the members of WWF-World Wide Fund For Nature (Singapore) Limited**

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**Auditor's responsibilities for the audit of the financial statements (cont'd)**

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Report on other legal and regulatory requirements**

In our opinion, the accounting and other records required to be kept by the Company have been properly kept in accordance with the provisions of the Act and the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention to cause us to believe that during the year:

- (a) the Company has not complied with the requirements of Regulation 7 of the Charities (Fund-Raising Appeals for local and Foreign Charitable Purposes) Regulations 2012;
- (b) the Fund has not used the donation monies in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (c) the Fund has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.



Ernst & Young LLP  
Public Accountants and  
Chartered Accountants  
Singapore

24 November 2025

**WWF-World Wide Fund For Nature (Singapore) Limited****Statement of profit or loss and other comprehensive income  
For the financial year ended 30 June 2025**

	<b>Note</b>	<b>2025</b> \$	<b>2024</b> \$
<b>INCOME</b>			
Operating income	14	16,867,990	17,734,643
Other income	14	726,328	860,885
Total income		17,594,318	18,595,528
<b>OPERATING EXPENDITURE</b>			
Expenses related to the donations in kind received		(774,541)	(925,466)
Staff costs and staff related costs	15	(10,909,933)	(10,869,644)
Professional fees		(1,667,890)	(1,755,111)
Travel and meetings		(197,987)	(180,645)
Communication and media		(334,017)	(416,258)
Fundraising and outreach expenses		(1,057,042)	(996,229)
Funds disbursed to donor specified global conservation programmes	4(a)	(1,830,299)	(2,832,058)
Depreciation	8	(294,591)	(327,742)
Repair and maintenance		(69,089)	(88,754)
Telecommunications expenses		(39,676)	(45,469)
Training expenses		(12,200)	(21,177)
Interest expense on lease liabilities	10	(6,142)	(12,167)
Other expenditure	16	(167,187)	(274,366)
Total expenditure		(17,360,594)	(18,745,086)
<b>Surplus/(deficit) before income tax</b>		233,724	(149,558)
Income tax expense	11	–	–
<b>Net surplus/(deficit), representing total comprehensive income for the financial year</b>		233,724	(149,558)

*The accompanying accounting policies and explanatory notes form an integral part of the financial statements.*



**WWF-World Wide Fund For Nature (Singapore) Limited****Statement of financial position  
As at 30 June 2025**

	<b>Note</b>	<b>2025</b> \$	<b>2024</b> \$
<b>ASSETS AND LIABILITIES</b>			
<b>Current assets</b>			
Cash and cash equivalents	5	9,339,800	8,017,738
Pledged fixed deposit	5	107,142	102,573
Other receivables	6	1,051,912	2,205,078
Other current assets	7	826,323	1,002,330
Deposits		74,564	65,337
Total current assets		11,399,741	11,393,056
<b>Non-current asset</b>			
Plant and equipment	8	266,779	449,622
<b>Total assets</b>		11,666,520	11,842,678
<b>Current liabilities</b>			
Trade and other payables	9	4,637,608	4,982,498
Lease liabilities	10	69,358	133,065
Total current liabilities		4,706,966	5,115,563
<b>Non-current liabilities</b>			
Lease liabilities	10	52,251	62,336
Provision for reinstatement costs		121,300	112,500
Total non-current liabilities		173,551	174,836
<b>Total liabilities</b>		4,880,517	5,290,399
<b>Net assets</b>		6,786,003	6,552,279
<b>FUNDS</b>			
Restricted operating funds	13	860,001	1,267,617
Unrestricted operating funds	13	1,377,361	2,304,778
WWFS Conservation Fund	12	4,548,641	2,979,884
<b>Total funds</b>		6,786,003	6,552,279

*The accompanying accounting policies and explanatory notes form an integral part of the financial statements.*

**WWF-World Wide Fund For Nature (Singapore) Limited****Statement of changes in funds  
For the financial year ended 30 June 2025**

	<b>Restricted Operating Funds (Note 13) \$</b>	<b>Unrestricted Operating Funds (Note 13) \$</b>	<b>WWFS Conservation Fund (Note 12) \$</b>	<b>Total \$</b>
<b>At 1 July 2024</b>	1,267,617	2,304,778	2,979,884	6,552,279
Net surplus/(deficit), representing total comprehensive income for the financial year	(35,109)	(1,299,924)	1,568,757	233,724
Re-designation of funds on the completed projects	(372,507)	372,507	–	–
<b>At 30 June 2025</b>	860,001	1,377,361	4,548,641	6,786,003
<b>At 1 July 2023</b>	1,554,894	4,029,480	1,117,463	6,701,837
Net (deficit)/surplus, representing total comprehensive income for the financial year	(49,287)	(1,960,797)	1,860,526	(149,558)
Transfer	–	(1,895)	1,895	–
Re-designation of funds on the completed projects	(237,990)	237,990	–	–
<b>At 30 June 2024</b>	1,267,617	2,304,778	2,979,884	6,552,279

*The accompanying accounting policies and explanatory notes form an integral part of the financial statements.*

**WWF-World Wide Fund For Nature (Singapore) Limited****Statement of cash flows  
For the financial year ended 30 June 2025**

	<b>Note</b>	<b>2025</b> \$	<b>2024</b> \$
<b>Cash flows from operating activities</b>			
Surplus/(deficit) before income tax		233,724	(149,558)
Adjustments for:			
Depreciation of plant and equipment	8	294,591	327,742
Interest expense on lease liabilities	10	6,142	12,167
Interest income	14	(149,138)	(189,311)
<b>Operating cash flows before changes in working capital</b>		<b>385,319</b>	<b>1,040</b>
Changes in working capital:			
Decrease in other receivables and deposits		1,143,939	1,799,595
Decrease in other current assets		176,007	61,487
(Increase)/decrease in pledged fixed deposits		(4,569)	103
Decrease in trade and other payables		(344,890)	(975,132)
<b>Cash generated from operating activities</b>		<b>1,355,806</b>	<b>887,093</b>
<b>Cash flows from investing activities</b>			
Purchase of plant and equipment	8	(28,071)	(5,952)
Interest received	14	149,138	189,311
<b>Cash generated from investing activities</b>		<b>121,067</b>	<b>183,359</b>
<b>Cash flows from financing activities</b>			
Payment of principal portion of lease liabilities		(148,669)	(212,550)
Payment of interest portion of lease liabilities	10	(6,142)	(12,167)
<b>Cash used in financing activities</b>		<b>(154,811)</b>	<b>(224,717)</b>
<b>Net increase in cash and cash equivalents</b>		<b>1,322,062</b>	<b>845,735</b>
Cash and cash equivalents at beginning of year		8,017,738	7,172,003
<b>Cash and cash equivalents at end of year</b>	5	<b>9,339,800</b>	<b>8,017,738</b>

*The accompanying accounting policies and explanatory notes form an integral part of the financial statements.*

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025**

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**1. Corporate information**

The Company is incorporated and domiciled as a public company in Singapore limited by guarantee. The address of its registered office and principal place of business is at 354 Tanglin Road #02-11, Singapore 247672.

Under Article 8 of the Memorandum of Association of the Company, each member of the Company undertakes to contribute a sum not exceeding \$1 to the assets of the Company in the event of it being wound up. The number of members at the end of the reporting period is 3 (2024: 3). The Company has been registered as a charity under the Charities Act since 10 March 2006.

The Company includes the WWFS Conservation Fund, which was originally conferred on 1 January 2008 with the status of Institution of Public Character ("IPC"), subject to a recurring renewal. The IPC status has been renewed for a three-year term, commencing 2 July 2025.

The principal activities of the Company are to promote conservation awareness/programmes and coordinate and support local and regional conservation activities.

**2. Material accounting policy information****2.1 *Basis of preparation***

The financial statements of the Company have been prepared in accordance with Financial Reporting Standards in Singapore (FRSs). The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars ("S" or "SGD") which is the functional currency of the Company.

**2.2 *Adoption of new and amended standards and interpretations***

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Company has adopted all the new and amended standards which are relevant to the Company and are effective for annual financial periods beginning on or after 1 July 2024. The adoption of these standards did not have any material effect on the financial statements of the Company.

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****2. Material accounting policy information (cont'd)****2.3 Standards issued but not yet effective**

The Company has not adopted the following standards and amendments applicable to the Company that have been issued but not yet effective:

<b>Description</b>	<b>Effective for the financial year beginning on or after</b>
Amendments to FRS 21 <i>The Effects of Changes in Foreign Exchange Rates</i> : Lack of Exchangeability	1 January 2025
Amendments to FRS 109 <i>Financial Instruments</i> and FRS 107 <i>Financial Instruments: Disclosures</i> : Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Amendments to FRS 109 <i>Financial Instruments</i> and FRS 107 <i>Financial Instruments: Disclosures</i> : Contracts Referencing Nature-dependent Electricity	1 January 2026
Annual improvement to FRSs Volume 11	1 January 2026
FRS 118 <i>Presentation and Disclosure in Financial Statements</i>	1 January 2027
FRS 119 <i>Subsidiaries without Public Accountability: Disclosures</i>	1 January 2027
Amendments to FRS 110 <i>Consolidated Financial Statements</i> and FRS 28 <i>Investments in Associates and Joint Ventures</i> : Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Date to be determined

The directors expect that the adoption of the standards and amendments above will have no material impact on the financial statements in the year of initial application, except for FRS 118 Presentation and Disclosure in Financial Statements.

FRS 118 replaces FRS 1 Presentation of Financial Statements, introducing new requirements that will help to achieve comparability of the financial performance of similar entities and provide more relevant information and transparency to users. New requirements include new categories and subtotals in the statement of profit or loss, disclosure of management-defined performance (MPM) measures and enhanced requirements for grouping information. The Company is still in the process of assessing the impact of the new standard, particularly with respect to the structure of the Company's statement of profit or loss, the statement of cash flows and the additional disclosures required for MPM measures.

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025**

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**2. Material accounting policy information (cont'd)****2.4 Functional currency transactions and balances**

Transactions in foreign currencies are measured in the functional currency of the Company and are recorded on initial recognition in the functional currency at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the end of the reporting period. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in the statement of comprehensive income.

**2.5 Property, plant and equipment**

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses, if any. The cost of property, plant and equipment includes its purchase price and any costs directly attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the property, plant and equipment.

Depreciation is calculated using the straight-line method to allocate depreciable amounts over their estimated useful lives of the assets as follows:

Office equipment	-	5 years
Furniture and fixtures	-	5 years
Leasehold improvements	-	5 years
Computer equipment and software	-	3 years

The residual value, useful life and depreciation method are reviewed at each reporting year, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in statement of comprehensive income in the year the asset is derecognised.

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025**

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**2. Material accounting policy information (cont'd)****2.6 *Impairment of non-financial assets***

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when an annual impairment testing for an asset is required, the Company makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in the statement of comprehensive income.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in the statement of comprehensive income unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

**2.7 *Financial instruments*****(a) *Financial assets*****Initial recognition and measurement**

Financial assets are recognised when, and only when, the Company becomes a party to the contractual provisions of the instruments.

At initial recognition, the Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in statement of comprehensive income.

Receivables are measured at the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the receivables do not contain a significant financing component at initial recognition.

## WWF-World Wide Fund For Nature (Singapore) Limited

### Notes to the financial statements For the financial year ended 30 June 2025

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## 2. Material accounting policy information (cont'd)

### 2.7 Financial instruments (cont'd)

#### (a) Financial assets (cont'd)

##### Subsequent measurement

##### *Debt instruments*

Subsequent measurement of debt instruments depends on the Company's business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, fair value through other comprehensive income and fair value through profit or loss. The Company only has debt instruments at amortised cost.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in statement of comprehensive income when the assets are derecognised or impaired, and through the amortisation process.

##### De-recognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in statement of comprehensive income.

#### (b) Financial liabilities

##### Initial recognition and measurement

Financial liabilities are recognised when and only when, the Company becomes a party to the contractual provisions of the financial instrument. The Company determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at fair value through profit or loss, net of directly attributable transaction costs.

##### Subsequent measurement

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in statement of comprehensive income when the liabilities are derecognised, and through the amortisation process.



**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025**

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**2. Material accounting policy information (cont'd)****2.7 Financial instruments (cont'd)****(b) Financial liabilities (cont'd)**De-recognition

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. On de-recognition, the difference between the carrying amounts and the consideration paid is recognised in statement of comprehensive income.

**2.8 Impairment of financial assets**

The Company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss and financial guarantee contracts. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For trade receivables, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

The Company considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows. Financial assets written off may still be subject to enforcement activities under the Company's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognised in the statement of comprehensive income.

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025**

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**2. Material accounting policy information (cont'd)****2.9 Provisions**

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

**2.10 Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand, cash at bank and fixed deposits which are subject to an insignificant risk of changes in value.

**2.11 Employee benefits****(a) Defined contribution plans**

The Company makes contributions to the Central Provident Fund (CPF) scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

**(b) Employee leave entitlement**

Employee entitlements to annual leave are recognised as a liability when they accrue to employees. The estimated liability for leave is recognised for services rendered by employees up to the end of the reporting period.

**2.12 Leases**

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

**As lessee**

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Company recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025**

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**2. Material accounting policy information (cont'd)****2.12 Leases (cont'd)****(i) Right-of-use assets**

The Company recognises right-of-use assets at the commencement of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

Office space	- 2 to 3 years
Office equipment	- 5 years

If the ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2.6.

The Company's right-of-use assets are presented within plant and equipment (Note 8).

**(ii) Lease liabilities**

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Company uses its incremental borrowing rate at initial application date or lease commencement date because the interest rate implicit in the lease is not readily determinable. After initial application date or commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025**

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**2. Material accounting policy information (cont'd)****2.12 Leases (cont'd)****(iii) Short-term leases and leases of low-value assets**

The Company applies the short-term lease recognition exemption to its short-term leases of equipment. It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

**2.13 Income**

Income is measured based on the consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amount collected on behalf of third parties.

Income is recognised when the Company satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of income recognised is the amount allocated to the satisfied performance obligation.

**(a) Donations**

Donations are recognised as and when the Company's entitlement to such income is established with certainty and the amount can be measured with sufficient reliability. This normally coincides with the receipt of the donation. Donations received in advance are deferred and recognised as and when the projects are held.

When a donation in kind (goods or services) is received, the fair value of the consideration received is estimated to be the price that the Company would have paid in the open market for an equivalent item. Donation in kind relating to services is recognised as expenditure in the statement of comprehensive income upon acceptance of the services. Where a donation in kind refers to donation of assets, an equivalent amount is recognised as cost of plant and equipment in the statement of financial position to be depreciated over their estimated useful lives, or other assets as appropriate.

**(b) Programme income from related parties**

Programme income are funds from WWF International and other related parties primarily used to fund donor specified global and regional conservation programmes.

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025**

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**2. Material accounting policy information (cont'd)****2.14 Government grants**

Government grants are recognised as a receivable when there is reasonable assurance that the grant will be received and all attached conditions will be complied with.

When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, the fair value is recognised as deferred income on the statement of financial position and is recognised as income in equal amounts over the expected useful life of the related asset.

**2.15 Taxes**

The company is an organisation set up only for charitable purposes and is registered with the Commissioner of Charities under the Charities Act (Cap.37). The Company is exempted from income tax under the Singapore Income Tax Act 1947.

**2.16 Contingencies**

A contingent liability is:

- (a) A possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company; or
- (b) A present obligation that arises from past events but is not recognised because:
  - (i) It is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
  - (ii) The amount of the obligation cannot be measured with sufficient reliability.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company.

**3. Significant accounting judgements and estimates**

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of income, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods. Management is of the opinion that there is no significant judgement made in applying accounting policies and no estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial period.

## **WWF-World Wide Fund For Nature (Singapore) Limited**

### **Notes to the financial statements For the financial year ended 30 June 2025**

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#### **4. Related party transactions**

At the end of the reporting period, the members of the Company are:

- World Wide Fund for Nature (Incorporated in Switzerland), known as WWF International
- Mr Teng Ngiek Lian
- Mr Christopher John Hails

Related parties are entities under common control of World Wide Fund for Nature and National Organisations ("NO") which are part of the WWF network. Some of the NOs have members on the Board of WWF International. WWF International has agreed with the NOs to serve them and to be supported by them, as their effective central instrument to define fundamental WWF network policy, unite the WWF network, coordinate the WWF network activities and provide the WWF network with all appropriate services.

Other related parties also comprise companies which are controlled by a person or a close member of that person's family who has significant influence over the Company.

#### WWFS Conservation Fund

It is not the normal practice for the Council members, or people connected with them, to receive remuneration, or other benefits, from the WWFS Conservation Fund for which they are responsible, or from institutions connected with the WWFS Conservation Fund. The Chief Executive Officer and the direct reporting senior officers of the Company have employment relationships with the Company and have received remuneration in those capacities.

As a normal practice and for avoidance of any conflicts of interests, Council members make their declaration of interests as necessary at each member meeting of WWFS Conservation Fund conducted during the financial year. The key management personnel carry out their daily duties independently from the Council members.

Some of the Company's significant transactions and arrangements are with related parties and the effect of these on the basis determined between the parties is reflected below in these financial statements other than those disclosed elsewhere in the financial statements. Amounts due from/to related parties are unsecured, repayable upon demand and interest-free.

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****4. Related party transactions (cont'd)****(a) Income and expenditure**

	<b>2025</b> \$	<b>2024</b> \$
Programme income from related parties:		
- WWF International	3,734,674	3,448,172
- Related parties	1,259,526	1,495,303
	<u>4,994,200</u>	<u>4,943,475</u>
Funds disbursed to donor specified global conservation programmes:		
- Related parties	1,830,299	2,832,058
	<u>511,457</u>	<u>471,874</u>
Expenses paid to WWF International	511,457	471,874

**(b) Compensation of key management personnel**

	<b>2025</b> \$	<b>2024</b> \$
Salaries and bonuses	548,968	500,866
Central Provident Fund contributions	28,968	22,860
Other benefits	4,920	1,520
	<u>582,856</u>	<u>525,246</u>

There was no compensation paid by the Company to the directors of the Company.

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****5. Cash and cash equivalents**

	<b>2025</b> \$	<b>2024</b> \$
Cash at bank and on hand	2,526,170	2,208,526
Fixed deposits	6,920,772	5,911,785
Total cash and bank balances	9,446,942	8,120,311
Less: Pledged fixed deposit	(107,142)	(102,573)
Cash and cash equivalents in the statement of cash flows	9,339,800	8,017,738

The fixed deposits bear an interest rate of 2.30% to 3.12% (2024: 1.50% to 3.70%) per annum for a tenure of 1 month to 12 months (2024: 1 month to 12 months).

The pledged deposit of \$107,142 (2024: \$102,573) is used as security for the Company's credit card facility.

Included above is the following amount pertaining to WWFS Conservation Fund:

	<b>2025</b> \$	<b>2024</b> \$
Cash at bank	947,370	1,075,616
Fixed Deposit	3,732,914	2,155,825
	4,680,284	3,231,441

Cash and bank balances denominated in foreign currencies as at 30 June are as follows:

	<b>2025</b> \$	<b>2024</b> \$
US Dollar	191,688	9,382
Euro	32,387	133,183
Swiss Franc	134,018	49,628
GB Pound	3,532	786

**6. Other receivables**

	<b>2025</b> \$	<b>2024</b> \$
Other receivables from third parties	214,130	713,989
Other receivables from related parties	387,782	991,089
Grant receivables	450,000	500,000
Total other receivables	1,051,912	2,205,078



**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****6. Other receivables (cont'd)**

Other receivables from third parties and related parties are unsecured, non-interest bearing and repayable on demand.

The following amount pertains to the WWFS Conservation Fund:

	<b>2025</b>	<b>2024</b>
	\$	\$
Other receivables from third parties	14,779	57,960
Grant receivables	200,000	500,000

Expected credit losses

For the purpose of impairment assessment, other receivables are considered to be recoverable as these are not due for repayment at the end of the reporting period and there has been no significant increase in the risk of default on these receivables since initial recognition. Based on management's assessment and the Company's historical credit loss experience with the relevant counterparties, the management had assessed the expected credit loss to be insignificant. Accordingly, for the purpose of impairment assessment for these receivables, the loss allowance is measured at an amount equal to 12-month ECL.

In determining the ECL, management has taken into account the financial position of the third parties and related parties, adjusted for factors that are specific to these companies and general economic conditions of the industry in which these companies operate, in estimating the probability of default of the receivables as well as the loss upon default. Management determines the receivables from these companies are subject to immaterial credit loss.

Other receivables denominated in foreign currencies as at 30 June are as follows:

	<b>2025</b>	<b>2024</b>
	\$	\$
US Dollar	83,312	373,620
Euro	—	108,849
Swiss Franc	41,981	447,976

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****7. Other current assets**

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
Prepayments	172,167	217,391
Advance funding to global conservation programmes	654,156	784,939
	<b>826,323</b>	<b>1,002,330</b>

The following amounts pertains to the WWFS Conservation Fund:

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
Prepayments	25,031	60,884

Other current assets denominated in foreign currencies as at 30 June are as follows:

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
US Dollar	438,731	331,922
Euro	–	2,064
Swiss Franc	–	19,616
Australian Dollar	–	10,558

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****8. Plant and equipment**

	Office Equipment \$	Furniture and fixtures \$	Leasehold improvements \$	Computer equipment \$	Computer software \$	Office space (Right-of-use assets) \$	Office equipment (Right-of-use assets) \$	Total \$
<b>Cost:</b>								
At 1 July 2023	70,589	72,390	426,218	231,760	247,620	1,020,675	116,799	2,186,051
Additions	927	—	5,025	—	—	—	53,038	58,990
At 30 June 2024 and 1 July 2024	71,516	72,390	431,243	231,760	247,620	1,020,675	169,837	2,245,041
Additions	1,519	—	8,800	26,552	—	32,420	42,457	111,748
At 30 June 2025	73,035	72,390	440,043	258,312	247,620	1,053,095	212,294	2,356,789
<b>Accumulated depreciation:</b>								
At 1 July 2023	44,702	72,167	130,683	207,388	219,757	756,512	36,468	1,467,677
Depreciation	7,887	223	77,075	13,222	19,668	176,124	33,543	327,742
At 30 June 2024 and 1 July 2024	52,589	72,390	207,758	220,610	239,425	932,636	70,011	1,795,419
Depreciation	7,958	—	120,095	13,743	8,195	100,005	44,595	294,591
At 30 June 2025	60,547	72,390	327,853	234,353	247,620	1,032,641	114,606	2,090,010
<b>Carrying amount:</b>								
At 30 June 2025	12,488	—	112,190	23,959	—	20,454	97,688	266,779
At 30 June 2024	18,927	—	223,485	11,150	8,195	88,039	99,826	449,622

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****8. Plant and equipment (cont'd)**

The Company leases office space and office equipment with an average lease term of 3 years (2024: 3 years). Such right-of-use assets are presented as part of plant and equipment above.

During the financial year, there were additions for plant and equipment with a total of \$111,748 (2024: \$58,990) of which \$83,677 (2024: \$53,038) is related to recognition of right-of-use assets at the commencement of the lease and provision for reinstatement costs. The net cash flow for the purchase of plant and equipment is \$28,071 (2024: \$5,952).

The provision for reinstatement cost was made for the estimated cost for reinstating the Company's rented premises to the original condition upon termination of the lease.

The carrying amount of plant and equipment includes a balance of \$869 (2024: \$8,876) which pertains to the WWFS Conservation Fund as at 30 June 2025.

**9. Trade and other payables**

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
Trade payables	12,028	106,251
Other payables	19,893	15,699
Income from related parties received in advance	474,733	499,438
Donations received in advance	3,267,179	3,143,225
Other payable to related parties	125,269	508,240
GST payables	21,616	45,825
Provision for annual leave	88,105	68,624
Accrued expenses	628,785	595,196
Total trade and other payables	4,637,608	4,982,498

Trade and other payables are non-interest bearing. Trade payables are normally settled on 30 to 60 days term.

Amounts due to related parties are non-interest bearing and repayable on demand.

Trade and other payables denominated in foreign currencies as at 30 June are as follows:

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
US Dollar	1,439,405	954,674
Euro	9,869	232,842
Swiss Franc	370,117	642,048
Malaysian Ringgit	—	13,955
GB Pound	—	1,567

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****9. Trade and other payables (cont'd)**

	<b>2025</b>	<b>2024</b>
	\$	\$
Accrued expenses	43,142	110,624
Donations received in advance	537,975	431,307

The above balances include the following amounts which pertain to the WWFS Conservation Fund:

In the separate stand-alone statement of financial position of the WWFS Conservation Fund, there is a balance due from WWF Singapore of \$208,795 (2024: balance due to WWF Singapore \$337,346) as at 30 June 2025.

**10. Lease liabilities**

Set out below are the carrying amounts of lease liabilities and the movements during the financial year:

	<b>2025</b>	<b>2024</b>
	\$	\$
At beginning of the year	195,401	354,913
Additions	74,877	53,038
Accretion of interest	6,142	12,167
Payments	(154,811)	(224,717)
At end of the year	121,609	195,401
Current	69,358	133,065
Non-current	52,251	62,336

The following are the amounts recognised in statement of profit or loss and other comprehensive income:

	<b>2025</b>	<b>2024</b>
	\$	\$
Depreciation of right-of-use assets	144,600	209,667
Interest expense on leases liabilities	6,142	12,167
Expenses in relation to short-term leases	110,062	21,603
Total amount recognised in statement of profit or loss and other comprehensive income	260,804	243,437

**Total cash outflow**

The Company had total cash outflows for leases of \$264,873 (2024: \$246,320).

## WWF-World Wide Fund For Nature (Singapore) Limited

### Notes to the financial statements For the financial year ended 30 June 2025

#### 11. Income tax

The Company is an organisation set up only for charitable purposes, and is registered with the Commissioner of Charities under the Charities Act (Cap. 37). The Company is exempted from income tax under the Singapore Income Tax Act 1947.

#### 12. WWFS Conservation fund

The WWFS Conservation Fund ("Fund") is an Institution of a Public Character ("IPC") which enables donors to enjoy tax deductions. Donations collected by the Fund are restricted in use. A separate independent Council provides oversight for the Fund. The WWFS Conservation Fund is to be utilised only for the following objectives:

- (a) the conservation of the natural environment and ecological processes in Singapore; and/or
- (b) to promote awareness of conservation efforts in relation to the conservation of the natural environment and ecological processes, such that by any means they will benefit the Singapore community.

Movements in the WWFS Conservation Fund are as follows:

	2025 \$	2024 \$
At beginning of the year	2,979,884	1,117,463
Add:		
Donations and collections	4,124,413	4,213,611
Donations in kind*	522,000	543,925
Total donations (Note 14)	4,646,413	4,757,536
Programme income from related parties and companies (Note 14)	–	75,816
Government grants (Note 14)	148,465	500,450
Interest income (Note 14)	75,785	54,705
Total income	4,870,663	5,388,507
Less: Expenditure	(3,301,906)	(3,527,981)
Net surplus for the year	1,568,757	1,860,526
Add: Transfer from unrestricted operating funds	–	1,895
Net movement for the year	1,568,757	1,862,421
At end of the year	4,548,641	2,979,884

\* Donations in kind is recognised in accordance with the accounting policies on income recognition (see Note 2.13).

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****12. WWFS Conservation fund (cont'd)**

Of the total donations received (excluding donations in kind) during the financial year, \$4,124,413 (2024: \$4,213,611) were tax deductible donations received.

Expenditure incurred during the financial year for the above objectives are as follows:

	<b>2025</b>	<b>2024</b>
	\$	\$
Expenses for charitable activities:		
- Outreach and awareness projects expenses	1,330,749	1,030,437
- Expense related to the donations in kind received	522,000	543,925
- Fundraising and membership operating expenses	631,647	900,803
- Professional fees	166,577	421,933
Other administrative expenses	30	485
Management fee billed by WWF Singapore*	650,903	630,398
	<hr/>	<hr/>
Total expenditure incurred for WWFS Conservation Fund's activities	3,301,906	3,527,981
	<hr/>	<hr/>

\* The activities and consequently accounting records of the WWFS Conservation Fund have to be segregated from the other activities of the Company as it is a restricted fund, as described above. The management fee billed to WWFS Conservation Fund represents a recovery of shared costs and expenses.

**13. Operating funds**

The Company's Memorandum of Association provides that no portion of the income and property of the Company shall be paid by way of dividend, bonus or otherwise to the members of the Company.

***Restricted operating funds***

Fund balances restricted by outside sources are indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the management. Externally restricted funds may only be utilised in accordance with the purposes established by the source of such funds or through the terms of an appeal and are in contrast with unrestricted funds over which management retains full control to use in achieving any of its institutional purposes. An expense resulting from the operating activities of a fund that is directly attributable to that fund, is charged to that fund. Common expenses, if any, are allocated on a reasonable basis to the funds based on a method most suitable to that common expense.

***Unrestricted operating funds***

Fund balances which are not subject to restrictions imposed by the donors. Management retains full control over the use of unrestricted funds in achieving any of the Company's purposes in accordance with applicable rules.

During the financial year, surplus funds from completed projects amounted to \$372,507 (2024: \$237,990) were re-designated from restricted to unrestricted operating funds. This strategy aligns with the Company's commitment to donors on the usage of excess funds once specific project objectives are met. This ensures the leftover funds continue to support the Company's mission effectively and transparently.

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****13. Operating funds (cont'd)**

Movements in the restricted operating funds and unrestricted operating funds are as follows:

	<b>Restricted operating funds</b>		<b>Unrestricted operating funds</b>	
	<b><u>2025</u></b>	<b><u>2024</u></b>	<b><u>2025</u></b>	<b><u>2024</u></b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
At beginning of the year	1,267,617	1,554,894	2,304,778	4,029,480
Add: Income	8,572,785	8,967,713	4,150,870	4,239,308
Less: Expenditure	(8,607,894)	(9,017,000)	(5,450,794)	(6,200,105)
Net deficit for the year	(35,109)	(49,287)	(1,299,924)	(1,960,797)
Less: Transfer to WWFS Conservation Fund	—	—	—	(1,895)
Re-designation of funds on the completed projects	(372,507)	(237,990)	372,507	237,990
Net movement for the year	(407,616)	(287,277)	(927,417)	(1,724,702)
At end of the year	860,001	1,267,617	1,377,361	2,304,778

**14. Income**

	<b><u>2025</u></b>	<b><u>2024</u></b>
	<b>\$</b>	<b>\$</b>
<b>Operating income</b>		
Donations and collections	3,931,414	4,121,475
Donation from direct donors debit program	3,043,422	3,530,616
Donations in kind*	252,541	381,541
Revenue for WWFS Conservation Fund (Note 12)	4,124,413	4,213,611
Donations in kind* for WWFS Conservation Fund (Note 12)	522,000	543,925
	11,873,790	12,791,168
Programme income from related parties	4,994,200	4,867,659
Programme income from related parties for WWFS Conservation Fund (Note 12)	—	75,816
<b>Total operating income</b>	<b>16,867,990</b>	<b>17,734,643</b>
<b>Other income</b>		
Government grants from government agencies	341,030	18,103
Government grant for WWFS Conservation Fund (Note 12)	148,465	500,450
Interest income	73,353	134,606
Interest income for WWFS Conservation Fund (Note 12)	75,785	54,705
Other income	87,695	153,021
<b>Total other income</b>	<b>726,328</b>	<b>860,885</b>
<b>Total income</b>	<b>17,594,318</b>	<b>18,595,528</b>



**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****14. Income (con'd)**

\*Donations in kind is recognised in accordance with the accounting policies on income recognition (see Note 2.13).

Under the permit (No 0069 2022) issued by the Ministry of Culture, Community and Youth ("MCCY") on 12 December 2022, the Company raised a total of \$1,428,103 (2024: \$1,128,271) in donations of which, \$1,407,311 (2024: \$231,429) were disbursed to donor specified programmes during the year.

**15. Staff costs and staff related costs**

	<b>2025</b>	<b>2024</b>
	\$	\$
Salaries and related costs	9,649,809	9,746,214
Contributions to Central Provident Fund	999,735	850,287
Other short-term benefits	168,818	147,390
Other staff related costs	91,571	125,753
	10,909,933	10,869,644

**Compensation of three highest paid staff**

With reference to Principle 5 of the Third Revised "Code of Governance for Charities and Institutions of a Public Character", the annual remuneration of three highest paid staff involved in the day-to-day operations are as follows:

	<b>2025</b>	<b>2024</b>
	\$	\$
Remuneration band:		
\$100,000 to \$200,000	—	2
\$200,001 to \$300,000	2	—
more than S\$300,001	1	1

In 2025 and 2024, there is no paid staff who is close member of the family of the Executive Heads or Board Members.

**16. Other expenditure**

Included in other expenditure are:

	<b>2025</b>	<b>2024</b>
	\$	\$
Bank charges	4,005	19,904
Plant and equipment expensed off	17,877	19,023
Realised foreign exchange (gain)/loss - net	(2,914)	42,003
Unrealised foreign exchange (gain)/loss - net	(60,111)	71,439
Costs of temporary workers	28,900	71,061

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025**

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**17. Fair value of assets and liabilities****(a) Fair values hierarchy**

The Company categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 - Quoted prices (unadjusted) in active market for identical assets or liabilities that the Company can access at the measurement date.
- Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and
- Level 3 - Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

**(b) Assets and liabilities not measured at fair value**

Management has determined that the carrying amounts of cash and bank balances, deposits, trade payables, other receivables and payables amounts due from/(to) related companies and related parties and accruals, based on their notional amounts, reasonably approximate their fair values because these are short term in nature.

The fair value of the lease liabilities is estimated by discounting expected cash outflow at effective interest rate at the end of the reporting period.

**18. Financial instruments, financial risks and capital management*****Financial risk management policies and objectives***

The Company is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include foreign currency risk, interest rate risk, credit risk and liquidity risk. The Board of Directors reviews and agrees policies and procedures for the management of these risks. The Board of Directors also provides independent oversight to the effectiveness of the risk management process. It is and has been throughout the current and previous financial year, the Company's policy that no trading in derivatives for speculative purpose shall be undertaken. The Company does not apply hedge accounting.

The following sections provide details regarding the Company's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Company's exposure to these financial risks or the manner in which it manages and measures the risk.

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****18. Financial instruments, financial risks and capital management (cont'd)*****Financial risk management policies and objectives (cont'd)*****(i) Foreign currency risk**

The Company's foreign currency risk arose mainly from the exchange rate movement of United States Dollars ("USD"), Euro ("EUR"), Australian Dollar ("AUD") and Swiss Franc ("CHF"). The exposure is managed through the timing of receipts and payments as negotiated with the related parties and companies since funding received and programme funding provided, are mainly from/to related parties and companies.

The Company also holds cash denominated in foreign currency for working capital purposes. At the end of the reporting period, such foreign currency balances are mainly in USD, EUR, AUD, and CHF.

**Sensitivity analysis for foreign currency risk**

The following table demonstrates the sensitivity of the Company's surplus before tax to a reasonably possible change in the exchange rates of USD, EUR, AUD and CHF against SGD with all other variables held constant.

		<b>2025</b> \$	<b>2024</b> \$
USD/SGD	Strengthened 10% (2024: 10%)	72,567	23,975
	Weakened 10% (2024: 10%)	(72,567)	(23,975)
EUR/SGD	Strengthened 10% (2024: 10%)	(2,252)	(1,125)
	Weakened 10% (2024: 10%)	2,252	1,125
AUD/SGD	Strengthened 10% (2024: 10%)	–	(1,056)
	Weakened 10% (2024: 10%)	–	1,056
CHF/SGD	Strengthened 10% (2024: 10%)	(18,820)	(12,483)
	Weakened 10% (2024: 10%)	18,820	12,483

**(ii) Interest rate risk**

The Company is exposed to interest rate risk through the impact of interest rates changes on interest-earning cash and fixed deposits (Note 5). The Company has no interest-bearing liabilities.

No sensitivity analysis is prepared as the Company does not expect any material effect on the Company's income or expenditure arising from the effects of reasonably possible changes to interest rates on interest bearing financial instruments at the end of the reporting period.

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****18. Financial instruments, financial risks and capital management (cont'd)*****Financial risk management policies and objectives (cont'd)*****(iii) Credit risk**

The maximum credit risk that the Company is exposed to is represented by the carrying amounts of its financial assets as stated in the statement of financial position.

Management is of the view that no loss allowance is required as these receivables are recoverable.

The Company's current credit risk grading framework comprises the following categories:

<b>Category</b>	<b>Description</b>	<b>Basis for recognising expected credit losses (ECL)</b>
Performing	The counterparty has a low risk of default and does not have any past-due amounts.	12-month ECL
Doubtful	Amount is > 30 days past due or there has been a significant increase in credit risk since initial recognition.	Lifetime ECL - not credit-impaired
In default	Amount is > 90 days past due or there is evidence indicating the asset is credit-impaired.	Lifetime ECL - credit-impaired
Write-off	There is evidence indicating that the debtor is in severe financial difficulty and the Company has no realistic prospect of recovery.	Amount is written off

For the purpose of impairment assessment, the receivables are considered to have low risk of default as these are not due for repayment at the end of reporting period and there has been no significant increase in credit risk on the receivables since initial recognition. Accordingly, for the purpose of impairment assessment for these receivables, the loss allowance is measured at an amount equal to 12-month ECL.

In determining the ECL for related companies and related parties, management has taken into account the financial position of the related companies and related parties and general economic conditions of the countries in which these entities operate, in estimating the probability of default of the receivables as well as the loss upon default. Management determines the receivables due from these companies are subject to immaterial credit loss.

The Company has not made any allowance for ECL on the rest of the financial assets as management has assessed that these receivables are recoverable and historical default rate and risk of default is low.

**WWF-World Wide Fund For Nature (Singapore) Limited****Notes to the financial statements  
For the financial year ended 30 June 2025****18. Financial instruments, financial risks and capital management (cont'd)*****Financial risk management policies and objectives (cont'd)*****(iv) Liquidity risk**

Liquidity risk is the risk that the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Company's objective is to maintain a level of cash and cash equivalents deemed adequate by management to finance the Company's operation and mitigate the effects of fluctuation in cash flow.

The Company adopts prudent liquidity risk management by monitoring its projected and actual cash inflows and outflows to ensure that its funding needs are identified and managed in advance. The Company maintains sufficient cash deemed adequate to finance its operations. The Company has no financial assets and liabilities which mature later than one year from the end of the reporting period, apart from non-current lease liabilities with repayments due within one to five years.

**19. Financial instruments by category**

At the end of the year, the aggregate carrying amounts of financial assets at amortised cost and financial liabilities at amortised cost were as follows:

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
<b>Financial assets measured at amortised cost:</b>		
Cash and bank balances (Note 5)	9,446,942	8,120,311
Other receivables (Note 6)	1,051,912	2,205,078
Deposits	74,564	65,337
Total financial assets measured at amortised cost	10,573,418	10,390,726
<b>Financial liabilities measured at amortised cost:</b>		
Trade and other payables (Note 9)	4,637,608	4,982,498
Less:		
Income from related companies received in advance (Note 9)	(474,733)	(499,438)
Donations received in advance (Note 9)	(3,267,179)	(3,143,225)
GST payables (Note 9)	(21,616)	(45,825)
Total financial liabilities measured at amortised cost	874,080	1,294,010

## **WWF-World Wide Fund For Nature (Singapore) Limited**

### **Notes to the financial statements For the financial year ended 30 June 2025**

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#### **20. Capital risk management policies and objectives**

The Company is not subject to any externally imposed capital requirements and its operations are funded mainly by donations. The capital structure of the Company comprises restricted operating funds, unrestricted operating funds and WWFS Conservation Fund. The Company's overall strategy remains unchanged from 2024.

It is the policy of the Company to maintain a level of unrestricted operating funds of approximately 6 months of its monthly management and administrative costs to ensure that the Company's operational activities could continue during a period of unforeseen difficulty. The management and directors monitor the Company's reserves level regularly on an ongoing basis.

#### **21. Authorisation of financial statements**

The financial statements for the financial year ended 30 June 2025 were authorised for issue in accordance with a resolution of the directors on 24 November 2025.